

## Appendix 7: 2017/18 Pressure Analysis

This Appendix gives a description of the net pressures on Functional Budgets, and should be used to support the Directorate summaries (Appendices 3-5).

Pressures themselves have been categorised as follows.

1. Those already included within MTFP - these represent additional pressures arising from Decisions already made by Council or Cabinet;
2. Reversal of Pressures - Reversing pressures already within the MTFP (as no longer required);
3. Pressures funded from earmarked reserves - these represent spending where specific reserves exist to support the expenditure; and
3. New pressures - Represent new pressures identified through the budget setting process.

Cost Centre	Cost Centre Description	Pressures Already within MTFP £	Reversal of Pressure / Saving in MTFP £	New Pressures £	Pressures Funded by ER or Grants £	Total Pressures 2017/18 £	Description of Pressure
	<b>People Directorate</b>						
	<b>Directorate Management Costs</b>						
4501	Adult Social Care - New Burdens				136,300	136,300	The Council will use the new Adult Social Care (ASC) Grant to fund proactive work looking into a review of the direct payments offer, the future models for social care delivery and supporting keeping people in their own homes.
	<b>Directorate Management Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>136,300</b>	<b>136,300</b>	
	<b>Public Health</b>						
	Public Health				57,400	57,400	Public Health Grant funding has been reduced by £65k. In order to give the Director of Public Health the time required to reduce existing costs via renegotiated contracts, the Earmarked reserve will be used to fund shortfall. Therefore there will be no impact on the General Fund.
	<b>Public Health</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57,400</b>	<b>57,400</b>	
	<b>Community Inclusion</b>						
4460	Day Opportunities	0	19,900	0	0	19,900	Reversal of external funding received for 15/16 and 16/17 only
	<b>Community Inclusion</b>	<b>0</b>	<b>19,900</b>	<b>0</b>	<b>0</b>	<b>19,900</b>	
	<b>ASC Prevention &amp; Safeguarding - Staffing</b>						
5857	ASC Prevention & Safeguarding - Staffing	0	16,600	0	0	16,600	Reversal of external funding received for 15/16 and 16/17 only
	Dilnot Contingency	100,000				100,000	Cost implications of the Dilnot Commission proposals for the future funding of adult social care.
	<b>ASC Prevention &amp; Safeguarding - Staffing</b>	<b>100,000</b>	<b>16,600</b>	<b>0</b>	<b>0</b>	<b>116,600</b>	
	<b>Early Intervention - Targeted Intervention</b>						

Cost Centre	Cost Centre Description	Pressures Already within MTFP £	Reversal of Pressure / Saving in MTFP £	New Pressures £	Pressures Funded by ER or Grants £	Total Pressures 2017/18 £	Description of Pressure
4207	Disabled Children			221,700		221,700	The Children With Disabilities (CWD) service has additional pressures with the need to meet the costs of further specialist placement provision for children with disabilities. Two new children assessed as needing social care support and requiring specialist high cost placements
	<b>Early Intervention - Targeted Intervention</b>	<b>0</b>	<b>0</b>	<b>221,700</b>	<b>0</b>	<b>221,700</b>	
	<b>Fostering and Adoption</b>						
4211	Placements	20,000		201,700		221,700	On average, there have been 35 Children Looked After (CLA) over the last 18 months. However, this has ranged from between 30 and 40 at any one time leading to an increase in demand for short term placements. Also, there have been additional costs associated with specialist long term placements.
4213	Adoption			35,000		35,000	A number of CLA currently in foster care are in the process of being adopted which should see overall costs between the two services reduce.
	<b>Fostering and Adoption</b>	<b>20,000</b>	<b>0</b>	<b>236,700</b>	<b>0</b>	<b>256,700</b>	
	<b>Schools and Early Years</b>						
4265	SEN Operations		(25,000)		28,000	3,000	(i) Reversal of funding for fixed term contract for SEND reform officer post that was funded from the SEND grant reserve (ii) The Council has received a SEND grant of £28k which will be used to implement the High Needs Action Plan (refer to report 22/2017)
5360	School Improvement				21,000	21,000	Schools Forum on 12th January discussed the issues surrounding the pressure on high needs funding and agreed the need to work together to reduce costs. The Council will use the additional school improvement grant to support the work required.

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5336	Primary Officer			20,000		20,000	The Early Years funding within the Dedicated Schools Grant (DSG) is changing from 1st April 2017 and the amount that the Council will be able to retain centrally to fund staffing will reduce. In order to maintain the support currently provided to Early Years Providers and Primary Schools, costs previously funded through the DSG will need to be met from the General Fund.
	<b>Schools and Early Years</b>	<b>0</b>	<b>(25,000)</b>	<b>20,000</b>	<b>49,000</b>	<b>44,000</b>	
	<b>Total People Directorate</b>	<b>120,000</b>	<b>11,500</b>	<b>478,400</b>	<b>242,700</b>	<b>852,600</b>	

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3504	<b>Places Directorate Property Services</b>  Barleythorpe Campus			40,000		40,000	In July next year (2017) Rutland County College is surrendering their lease and returning the asset to us. This bid assumes that a decision on the future has not been made and that we will be picking up 100% of holding costs from day 1. The initial high cost is to cover the installation of security features such as boarding, CCTV and also the decommissioning of the building. This is a cost for 1 year only as the Council is seeking to secure a new tenant as soon as possible. If possible the Council will try to have a tenant in place to mitigate the cost.
	<b>Total Property Services</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>40,000</b>	
4680	<b>Transport</b>  Transport Fleet			41,000		41,000	Last financial year Drivers and Passenger Transport Assistants were recruited to deliver 9 SEN routes in house. The pressure is an increase in numbers of drivers and assistants taken on to provide transport services for an additional route. Although no savings on budget, using external operators would have created a pressure of £90k.
1518	Public Transport				26,000	26,000	Cabinet is proposing to support the A47 Uppingham/Leicester Bus Service in 2017/18 pending further review later using the Travel4Rutland earmarked reserve
4103	Purchasing Transport			24,300		24,300	Transport pressure for Adult Social Services as additional clients in wheelchairs requiring regular transport to day centres. The transport will be required until clients are either unable to attend or move from the area.
	<b>Total Transport</b>	<b>0</b>	<b>0</b>	<b>65,300</b>	<b>26,000</b>	<b>91,300</b>	

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	<b>Waste Management</b>						
2500	Waste Management	0	0	223,000		223,000	Cost pressures due to increased waste tonnages and adverse pricing changes. Based on tonnages to date, the expected increase in Green waste tonnages for the year is 600 tonnes (total for year 5600). The anticipated increase in Residual Waste for the year is 400 tonnes (total for year 8700). Currently, the Council recycles 32 different materials which generates income. However, Dry Mixed Recycling (grey bins) which used to generate income of £20/t (annual tonnage @4000) is now costing between £10/t and £15/t. The Waste Strategy is in the process of being revised to drive waste minimisation activities.
	<b>Total Waste Management</b>	<b>0</b>	<b>0</b>	<b>223,000</b>	<b>0</b>	<b>223,000</b>	
	<b>Economic Development</b>						
3702	Digital Rutland				47,000	47,000	This is the predicted funding required for the continuation of the project into 2017/18. The amount includes costs for the part time project manager and additional professional fees. Funding was originally approved by Cabinet in report 43/2011 and the expenditure will be funded from the earmarked reserve.
	<b>Economic Development</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,000</b>	<b>47,000</b>	
	<b>Libraries</b>						
5700	Libraries				15,000	15,000	The installation of new self-access technology enabling unstaffed provision is an invest to save scheme which will facilitate future savings. This has been successfully achieved in other authorities. This will be funded from the Invest to Save earmarked reserve and will not be a cost to the General Fund
	<b>Libraries</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	
	<b>Total Places Directorate</b>	<b>0</b>	<b>0</b>	<b>328,300</b>	<b>88,000</b>	<b>416,300</b>	

Cost Centre	Cost Centre Description	Pressures Already within MTFP £	Reversal of Pressure / Saving in MTFP £	New Pressures £	Pressures Funded by ER or Grants £	Total Pressures 2017/18 £	Description of Pressure
	<b>Resources Directorate</b>						
	<b>Corporate Costs</b>						
3721	External Levies	54,000		0	0	54,000	The Apprenticeship Levy will be introduced in April 2017, and is a 0.5% payroll tax to fund apprenticeship training, paid by any organisation with a payroll bill of more than £3million per annum.
	<b>Total Corporate Costs</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,000</b>	
	<b>Total Resources Directorate</b>	<b>54,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>54,000</b>	
	<b>Total Pressures</b>	<b>174,000</b>	<b>11,500</b>	<b>806,700</b>	<b>330,700</b>	<b>1,322,900</b>	